



**INCIPE**

INSTITUTO DE CUESTIONES  
INTERNACIONALES Y  
POLÍTICA EXTERIOR



EMBASSY OF THE  
UNITED STATES OF AMERICA



# SMART DEFENCE

INTERNATIONAL SEMINAR

MADRID, APRIL 26, 2012

INCIPE CONFERENCE ROOM. ARAPILES, 14

9:00 - 9:45 Accreditation and registration

9:45 - 10:00 **Conference inauguration**

- *José Lladó*, President of INCIPE
- *José María López-Navarro*, Information Officer, NC Engagement Directorate, Public Diplomacy Division, NATO HQ, Brussels

10:00 - 10:30 Key remarks on “NATO’s Defence Package for Chicago: setting the course for 2020 and beyond”

By *Ernest J. Herold*, Deputy Assistant Secretary General for Defense Investment, NATO HQ, Brussels

10:30 – 11:00 Coffee-Break

11:00 - 12:30 First Panel: “Smart Defence: political and strategic implications”

**Chairman:** *Darío Valcárcel*, Vicepresident of INCIPE. CEO, Estudios de Política Exterior S.A., Madrid

Discussants:

- *Admiral José María Treviño*, Defence Adviser, Técnicas Reunidas, Madrid
- *Kelly Degnan*, Political Adviser to the US Mission to NATO, NATO HQ, Brussels
- *Félix Arteaga*, Senior Analyst, Security and Defence, Real Instituto Elcano, Madrid

12:30 - 12:45 Break

12:45 - 14:15 Second Panel: “How to take it forward? Three main areas: Joint–Intelligence and Reconnaissance, Missile Defence and Air Policing”

By *Col. Arturo Alfonso Meriño*, Deputy General Director for Armament and Material, Spanish MoD

**Chairman:** *Francisco González Mené*, Spanish Association for Defence, Aeronautics and Space Technologies, TEDAE

Discussants:

- *General José Pinto Ramalho*, Former Chief of Army Staff, Portugal
- *Pablo Quesada Ramos*, Head of Market Development MRTT & Airbus Derivatives, Airbus Spain
- *Julian Lindley-French*, Eisenhower Professor of Defence Strategy, Netherlands Defence Academy. Strategic Advisory Panel, UK Chief OF Defence Staff, London

14:15 - 14:30 Closing remarks by *Vicente Garrido*, Director of INCIPE

14:30 Buffet-Lunch